



Policy Supporting Document:	O-2.1.3
Policy Holder:	VP Administration

Risk Categories (Sources of Risk)

Context Risks		Resource Risks	
External Environmental Risk		Human Resources	
		Job Action Succession Planning Staff Turnover Training	
Compliance		Financial Resources	
Enabling Legislation Healthy & Safety Laws Environmental Laws Contracts	Collective Agreements Administrative Directives Policies	Capital Funding Operational Funding Alternative Funding Appropriate Pricing (<i>tuition, fees & services</i>)	Reliance on Non-block Funding Internal Cost Control
Organizational /Unit Culture		Information Resources	
Tone at the Top Governance Leadership Philosophy Decision Model Ability to Learn from Mistakes Ethics	Shared Values Levels of Trust Lines of Authority Adaptability to Change Capacity to Innovate Service Focus	Information/Data Security Information/Data Quality Availability/Access to Info. Obsolescence Systems (<i>Operating, Colleague , Raiser Edge etc.</i>) Catastrophic Data Loss	Integration/Coordination Performance Information (<i>student & institution</i>) Information Currency Management Information Systems (<i>finance, educational data, etc.</i>)
Education & Business Processes (Internal Controls)		Infrastructure & Physical Assets	
Education & Service Quality/Standards Programming Student Satisfaction Student Outcomes Accreditation Quality of Planning (<i>strategic plan</i>) Health & Safety (<i>students & employees</i>)	Internal Controls (<i>insurance, contract management, etc.</i>) Internal Dependencies Efficiency/Effectiveness Responsiveness B810T1 01 212Ts/P MCID 12/y/	Level of Maintenance Misappropriation Increasing Requirements	Misuse Obsolescence Depreciation Optimizing Utilization Lab Shop Equipment Sufficient or Insufficient Assets